Publications, Speeches, Interviews et. al.

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This document provides a listing of publications, speeches, blogs, newsletters, interviews, and other media related activities of the author throughout his career. Most of these items are available in hardcopy, electronically, or links to websites. Contact information is at the end of the document and individual works are available upon request.

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_____ (forthcoming). <u>Real-Time Business: A White Paper for the CEO</u>. (Monograph). Houston: Author.

______ (forthcoming). Gaming Business Processes: Decision-Making on Steroids. Author

______ (forthcoming). Developing a Digital Energy Implementation Framework. Author

Speaking Engagements

General

Shemwell, Scott M. (2018, March 27). Attaining & Sustaining Operational Excellence: A Best Practice. <u>2018 International Petroleum and Petrochemical Technology Conference</u>. Beijing, China.

_____ (2018, March 27). Technical Chairman's Welcome and Opening Comments. <u>2018</u> International Petroleum and Petrochemical Technology Conference. Beijing, China.

_____ (2016, November). Implementing a Systemic Culture of Safety: Risk Mitigation in Field Operations. <u>Risk-Con 2016</u>. São Paulo, Brazil. (online conference).

_____ (2016, May 18) Implementing a Systemic Culture of Safety: The Role of IT. <u>PNEC 20th</u> <u>International Conference on Petroleum Data Integration, Information and Data Management</u>. Houston.

_____ (2016, April 13). Cost and Productivity Management: Adding Value in a Down Market. <u>PennEnergy</u>. Houston.

_____ (2015, November 2). Implementing a Systemic Culture of Safety: Experiences from the Upstream Oil & Gas Sector. International Atomic Energy Agency Technical Meeting on Developing Improvement Programmes for Safety Culture. Vienna.

_____ (2015, October 14). Critical Issues for the Energy Industry: The Game Has Changed and Why. <u>Young Professionals in Energy</u>. Midland.

_____ (2015, May 5). Implementing a Culture of Safety Do's and Don'ts. <u>PennEnergy: OTC 2015</u> <u>Presentation Series</u>. Houston.

_____ (2015, May 4). Implementing a Culture of Safety Do's and Don'ts. <u>PennEnergy: OTC 2015</u> <u>Presentation Series</u>. Houston.

_____ (2015, April 7). How Can Humans Effectively Manage Increasingly Complex Systems? <u>Deep Space Deep Ocean: Aramco Technology and Operational Excellence Forum</u>. The Woodlands.

_____ (2015, February 19). Mobility: Enabling Superior Operations Management Performance. 2015 Mid-Continent Digital Oilfield Conference. Tulsa.

_____ (2014, November 20). Making the Complex Sale: Selling to Industrial/Enterprise Customers. <u>Petrolessons</u>. Houston.

_____ (2014, November 13). Critical Issues Forum: The Digital Oilfield Status and Trends. PennEnergy. <u>PennEnergy</u>. Oklahoma City.

_____ (2014, November 12). Critical Issues Forum: The Digital Oilfield Status and Trends. <u>PennEnergy</u>. Tulsa.

_____ (2014, September 23). Critical Energy Issues Discussion Breakfast - Safety is No Accident: Establishing a Culture of Safety in Oil & Gas. <u>PennEnergy</u>. Calgary.

_____ (2014, April 8). Critical Issues Facing the Energy Industry: Enabling a Culture of Safety and SEMS Compliance. <u>PennEnergy</u>. Houston.

_____ (2013, October 24) Critical Issues Facing the Energy Industry Online Forum: Integrity Management and its Economic Value Proposition to the Deepwater Sector. <u>Deep Offshore</u> <u>Technology International: PennEnergy Hosted Breakfast</u>. The Woodlands.

Shemwell, Scott M. and Murphy, Paul. (2013, October 7). A SAP Enabled SEMS: A New Operations Management System (OMS). <u>Best Practices for Oil & Gas, SAP Solutions for the Energy Industry</u>. Dallas.

Shemwell, Scott M. (2013, September 11). Catalyst for Extending Organizational Governance Models to Field Operations. <u>API Beijing 2013</u>. Beijing.

http://www.apibeijing2013.org/conference/upstreamsessions.html

_____ (2013, August 13). Protecting Your Knowledge and Intellectual Property. <u>Houston</u> <u>Technology Center—JSC</u>. Clear Lake.

_____ (2013, February 11). State of SEMS: An Overview of Current Deepwater Safety and Environmental Management System Practice and Trends—Game Changing Implications for HTC Client Companies. <u>Houston Technology Center</u>. Houston.

_____ (2012, October 31). Keynote Speech: Industrial Asset Management in the 21st Century— An Overview. <u>ECOPETROL Technological Forum on Asset Integrity Management. Bucaramanga</u>.

_____ (2012, March 22). Overview of Oceanic Environmental. <u>Houston Technology Center;</u> Energy Technology Investor Forum (Upstream Oil & Gas).

_____ (2012, March 16). Challenges for the International Oil and Gas Markets: A Business Perspective. <u>Russia's Energy Policy: Domestic and Foreign Dimensions. Part of IERES' Behind the</u> <u>Headlines' Series</u>. Slavic Research Center. The George Washington University. The Elliott School of International Affairs. Washington, D.C.

______ (2011, August 8). Global Energy Trends & Issues: Impact on Northeast Asia. <u>Keynote</u> address at The Northeast Asia Economic Forum 20th Annual Conference. Honolulu.

______ (2011, August 6). A User's Guide to Policy Implementation: Perspective of the Author. <u>Sixth Annual Young Leaders Training & Research Program in Regional Cooperation &</u> <u>Development</u>. The University of Hawai'i. Honolulu.

______ (2011, August 5). 21st Century Global Energy: Insights into the World's Largest Industry. <u>Sixth Annual Young Leaders Training & Research Program in Regional Cooperation &</u> <u>Development</u>. The University of Hawai'i. Honolulu.

_____ (2011, May 23). Drilling Risk Assessment Overview: A "Serious Game" Approach for the Project Risk Assessment Process. Panel Member. Discussion on the Stage Gate Processes <u>PMI</u> <u>Houston Process Industry Focus Group: Energy Corridor</u>.

_____ (2011, May 12). Navigate the Compliance Matrix: Compliance Tools as the First and Last Line to Regulatory Defense. <u>The Energy Summit</u>. The Houston Club.

______ (2011, April 25). Integrity & Regulatory Compliance Management: Challenges of the 21st Century Energy Industry. <u>PMI Houston Process Industry Focus Group: Energy Corridor</u>.

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Shemwell, Scott M. (2008). <u>Wescorp Investor Road Show: Numerous Presentations to Investor</u> <u>Groups</u>. Los Angeles.

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_____ (2008, May 21). Case Study: Optimizing Operational Performance for a Canadian Unconventional Oil Exploration and Development Company. <u>Society of Petroleum Engineers</u> <u>2008 Digital Energy Conference</u>. Houston.

______ (2007, February 6). Oil & Gas Field Intelligence: An Asset Management Solution. <u>New</u> <u>Orleans (Oil & Gas Industry) Section of the Instrumentation System and Automation Society</u>. New Orleans.

_____ (2006, September 15). Optimizing Scarce Resources using Project Simulation. <u>Proceedings of the 38th Annual Engineering, and Construction Contracting (ECC) Association</u> <u>Conference</u>. San Antonio.

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______ (2005, October 3). Empowering the Digital Oilfield: Capitalizing on Real-Time Data and Information. Lafayette (Oil & Gas Industry) Section of the Instrumentation System and <u>Automation Society</u>. Lafayette.

______ (2005, June 27). Discussion Leader: Outside the Industry—Thinking Outside the Barrel. 2005 SPE FORUM SERIES, Reservoir to Sales Meter—The Future of Measurement, Automation, and Remote Control. Broomfield. _____ (2005, April 19). Rapid Information Solution Implementation: Using Concurrent Engineering to Facilitate Rapid Pipeline & Facilities Reconstruction. <u>TechSouth 2005</u>. Lafayette.

_____ (2004, December 14). Economics of Integration & Interoperability: Adding Value to Revenue Producing Assets. <u>Energy Markets IT Forum</u>. Houston.

_____ (2004, November 17). Industry at a Tipping Point: Value Derived from Integrated Operations. <u>POSC Annual Meeting</u>. Houston.

Shemwell, Scott M. and Murphy, Paul (2004, November 16). Roadmap to the Optimal Enterprise: Discussion Points for Successful Implementation. <u>POSC SIG North America Regional Meeting</u>. Houston.

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Herzing, Alfred, and Shemwell, Scott M. (1998, September). A Systemic or Holistic Knowledge Based Approach Towards Year 2000 Compliance for On-Line / Real-Time Systems; Not Just Discrete Components. <u>Proceedings of the Gulf Publishing 4th International Conference and</u> <u>Exhibition on Exploration & Production Information Management</u>. Houston.

Shemwell, Scott M. (1998, September). Panel Chairman: Y2000: Millennium Conversion Techniques for Network and Other Real-time Systems—Knowledge Management; One Approach to the Year 2000 Problem. <u>Proceedings of Comdex Miami '98 Conference</u>. Miami.

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______ (1997, May). Structural Modeling Techniques for Analyzing Market Dynamics. <u>Proceedings of the Society of Competitive Intelligence Professional (SCIP) 12th Annual</u> <u>International Conference</u>, <u>12</u> (II), pp. 109-118.

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Toastmasters International

Attained the following milestones from Toastmaster International http://www.toastmasters.org/

- Able Toastmaster (1996)—15 speeches
- Competent Toastmaster (1992)—10 speeches

Web Seminars (Webinar)

Shemwell, Scott M. and Jeff Brown. (2017, January 19). <u>Make Oil & Gas Great Again Series: Does</u> <u>Your Company Return Its Cost of Capital?</u> The Rapid Response Institute. Katy.

Shemwell, Scott M. (2016, November 3). <u>Attaining and Sustaining Operational Excellence: A</u> <u>Business Case</u>. The Rapid Response Institute. Katy.

____ (2016, October 27). <u>Making the Complex Sale</u>. The Rapid Response Institute. Katy.

(2016, June 21). <u>Maximizing Operation Excellence - The Key Role of Information</u> <u>Management</u>. PennEnergy, Houston. <u>http://www.pennenergy.com/webcasts/ppg-</u> <u>webcasts/2016/06/maximizing-operation-excellence.html</u>

_____ (2016, March 29). <u>Cost Saving and Productivity Enhancement in Field Operations</u>. The Rapid Response Institute. Katy.

_____ (2014, November 11). <u>The Emergence of a Global Culture of Safety</u>. IQPC, London.

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_____ (2013, October 15). <u>Integrity Management and its Economic Value Proposition to the</u> <u>Deepwater Sector</u>. PennEnergy, Houston.

_____ (2013, July 9). <u>Improving Reliability in Oil & Gas Applications with Redundant Ethernet</u>. PennEnergy, Houston.

_____ (2013, May 1). <u>State of SEMS</u>: An overview of current Deepwater safety and environmental management systems, practices, and trends. (repeat of previous webinar).

_____ (2013, February 19). <u>Overview of the Economic Value Proposition Matrix</u>. PennEnergy, Houston, TX. (repeat of previous webinar). Houston.

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_____ (2011, December 6). <u>Asset and Equipment Integrity Governance: A New Approach</u> <u>Towards Mitigating Operations Risk</u>. PennEnergy, Houston.

_____ (2011, November 29). <u>Are You Ready for SEMS: Now Mandatory!</u> PennEnergy, Houston.

_____ (2011, September 20). <u>Compliance Management: Best Practices, Prevention and</u> <u>Solutions for the Upstream Market</u>, PennEnergy, Houston.

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(Confidential work is not reflected in this listing)

Research

Shemwell, Scott M. (Forthcoming). Compliance Management: Issues & Trends Facing the 21st Century Energy Industry. <u>A PennEnergy Research Center Report</u>.

_____ (Forthcoming). Industry Sector Economic Assessment Model and Methodology: Pipeline Economics. <u>A PennEnergy Research Center Report</u>.

_____ (2015, April). Culture of Safety: Industry Self-Assessment. <u>A PennEnergy Research</u> <u>Center Report</u>.

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Shemwell, Scott M. & Murphy, D. Paul. (2004, September). Roadmap to Enterprise Optimization: A Guide to the Impact of Information Driven Field Operations on the Petroleum Corporation. <u>Strategic Decision Sciences</u>. Authors.

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White Papers

Changing the Dialogue Series

Latest Releases

Shemwell, Scott M. (2015). <u>Structural Dynamics: Foundation of Next Generation Management</u> <u>Science</u>. Houston: RRI Publications. <u>http://www.amazon.com/Structural-Dynamics-Foundation-Generation-Management-ebook/dp/B00U0JKMT0</u>

_____ (forthcoming) Rapid Response Management: Gaming Business Process—Decision Making on Steroids. <u>Author</u>.

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Prior Versions

______ (2012, June). Structural Dynamics: The Foundation of Next Generation Management Science—βeta Version of the Construct. Version 1.0. <u>Author</u>. http://www.therrinstitute.com/uploads/Structural Dynamics - Version.pdf

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Other

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_____ (2012, November 2). <u>Concluding Comments: ECOPETROL Technological Forum on Asset</u> <u>Integrity Management</u>. Bucaramanga

_____ (2012, November 1) <u>Panel Member: ECOPETROL Technological Forum on Asset Integrity</u> <u>Management</u>. Bucaramanga.

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_____ (2011, August 17). Data Centers: Economic Development Discussion Points. Author.

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______ (2017, June 29). Digitalization: Opportunities and Challenges. (online guest speaker). Master of Energy Business, The University of Tulsa, Collins College of Business. Tulsa, Oklahoma. Author.

______ (2016, Summer). <u>Critical Issues Facing the Energy Industry MEB 7093 (online course)</u>. Master of Energy Business, The University of Tulsa, Collins College of Business. Tulsa, Oklahoma. Author.

______ (2015, November 4). Improvement Tools, Methods Approaches. <u>International Atomic</u> <u>Energy Agency Technical Meeting on Developing Improvement Programmes for Safety Culture</u>. Vienna.

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Book Drafts

(Tentative Title / Work in Progress)

- Chronicles of a 50 Something New Marathoner: The Journey Continues (forthcoming).
- **G** Essays on Leadership (forthcoming).
- □ Complex Selling at the Top (forthcoming).
- □ Oil—DNA of the Silicon Valley (forthcoming).

Software Solutions Developed

- □ Cross Cultural Negotiation Game
- □ Supply & Demand <u>Model</u>
- □ Operations Agility & Resiliency System (Smart OpEX)
- Economic Value Proposition Matrix[®]
 - o EVPM—<u>Free Version</u> (May 2016)
 - Coal Bed Methane Field Development (2008-Present)
 - Digital Oilfield Implementation (2004-Present)
 - Security (2012-Present)
- Mobility Enabled Operational Performance
 - o Disaster Recovery (2004-Present)
 - Pipeline Integrity Management (2012-Present)
- Process Risk Simulation Models
 - Disaster Recovery Modeling (2004-Present)
 - o <u>Drilling Risk Assessment</u> (2004-Present)
 - o Project Management Scenario Simulation (2006-Present)
 - o Real Time Control System Y2K Exposure (1997-98)
 - Unconventional Heavy Oil (2007-09)
 - Well Construction Interface Document (2013-Present)

Additional Material

Lunch & Learn Webinar Forum

This is a suite of webinars to be launched in 2018. The goal is to discuss with attendees various contemporary subject matters. They are recorded and available on You Tube.

Blogs

Critical Mass: Value from the RBC Framework

This blog commenced on November 2017 and is expected to be published monthly.

http://therrinstitute.com/news/

Nuclear physicists define the term, "critical mass" as the amount of fissile material whereby a nuclear reaction is self-sustaining. From that original definition, the construct is further developed along societal and political terms as a function of the environment and number of adopters and their interdependencies that create enough of a consensus for individual actions that sustains an undertaking.

In 1996, the author published the first of several case studies on a societal interaction model based on the Relationships, Behavior and Conditions (RBC) construct among economic actors. Previously the model was only in the domain of academia.

This blog addresses contemporary issues from the RBC perspective and whether in the present state they are sustainable or not. Many readers may be familiar with the "Innovation Adoption Curve." RBC seeks to enlighten the causality of behaviors that cause movement towards the critical mass that generates movement along this diffusion curve.

<u>2018</u>

*	May 27	Are Organizational Governance Models Broken: Why Can't Management Get a Handle on Things?
*	April 15	Is Your Digitalized Organization Cybersecure?
*	January 25	Organizational Predators: Jackals, Hyenas, and Wolves in Managerial Clothing
*	January 10	A New Relationship
	<u>2017</u>	
*	December 22	Excellent Behaviors: Assessing Relationships in the Operational Excellence Ecosystem
*	November 28	Precedent Matters: Physical and Cyber Security Materiality

BTOES Insights

Invited Contributor—<u>BTOES Insights</u>, the content portal for Business Transformation & Operational Excellence opinions, reports & news.

<u>2017</u>

*	November 10	Assuring Operational Excellence from Contractors and Their Subcontractors
		II: A Best Practice Model Abstract
*	October 20	Assuring Operational Excellence from Contractors and Their Subcontractors

Governing Energy

The Governing Energy blog presents a series of biweekly commentaries about contemporary issues in organizational governance and its new role in operations. The series is available at http://www.pennenergy.com/governing-energy.html

The second two years, 2014-15 and the first two years, 2012-13 have been complied into the following books (available as paperback and <u>Kindle</u>):

Shemwell, Scott M. (forthcoming). <u>Governing Energy: Organizational Governance—</u> <u>Issues of the 21st Century) 2016-2017 Edition</u>. Houston: RRI Publications.

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<u>2018</u>

- May 7 Cyber Governance—Now!
- April 30 Augment Your Reality
- April 11
 Is it Real or Is It ...?
- March 27 Gaming Culture

•		
*	March 6	IoT Fever
*	March 1	To Shale or Not to Shale?
*	February 12	Sources and Methods
*	January 30	The Old Order Changeth Yielding to Chaos
*	January 8	Resolutions
	<u>2017</u>	
*	December 12	Atmosphere
*	December 6	Contagion
*	November 15	Leadership 101?
*	November 3	Is Culture Freezing Forward Movement?
*	October 18	I Don't Have Time
*	October 2	Logged Off
*	September 19	A Funny Thing Happened on the Way to Collaboration
*	September 5	Collaboration Whips Harvey
*	August 21	Rude
*	August 10	Proof Positive?
*	July 19	Book of Best Practices
*	July 6	Culture of Destruction
*	June 22	Close the Deal?
*	June 7	Bounce Back
*	May 26	Collaborative Selling
*	May 16	Selling in Today's Marketplace
*	April 27	Digitization Value Proposition
*	April 19	Not Alone
*	March 30	Codification
*	March 7	Fake Data
*	February 23	New Truths
*	February 14	No Longer Relevant
*	January 17	Self-Decision
*	January 3	Optimism
	<u>2016</u>	
*	December 29	Big Data Revisited
*	December 12	Imagine
*	November 17	All the Pundits Were Wrong—Again!

- November 9 Pasteur Forgotten?
- October 25
 So, What's the Problem?
- ✤ October 11 Contractor Management
- September 22 Importance of Common Nomenclature
- September 6 Memories
- August 17
 Rig Up
- August 5
 Awareness 101
- July 18
 The New Knowledge Management Normal
- July 6
 Known, Unknown, Unknowable
- June 29
 Cultural Risk
- June 20
 What Do We Do Now?
- ✤ June 2 Sustaining It!
- May 9 Getting Resilient
- ✤ April 25 Going Agility
- April 6
 Sharing
- March 22
 Determining Value
- March 2 Costs and Productivity
- February 16 Stop Work?
- February 3
 Safety Revisited
- January 25
 Left Behind
- January 14 A Year for Strong Bond Governance?

<u>2015</u>

- December 18 Quantum Indeterminacy
 December 2 Energy Inflection Point
 November 24 Mediocracy is the Goal?
 November 11 Lost Luggage—A Systemic Risk Management Case Study
- October 20
 Cyber Operations
- ✤ October 7 Economics, Economics, Economics
- September 22 Preserving Your Culture
- September 2
 Big Adversity—Big Prosperity
- August 24
 Technology Price Point Changes Everything
- August 4 The New Normal
- July 20
 Cultural Simulation
- July 7 The Boomers Have Left the Building

- June 18 New Systemic Realities
- June 8
 Fat Tail
- May 18 Bounding the Boundless
- May 4
 On Technology
- April 23
 Titans of the 1940s Today
- April 2 The Two Key Solution
- March 20
 Drilling Moore
- March 2
 Cultural Collision
- February 20
 Positively Negative
- February 4 Towards Zero
- January 22
 Is it Different This Time?
- January 2 Reaffirmation

<u>2014</u>

*	December 18	2008—Redux
*	December 11	Requisite Variety
*	November 25	Becoming a Part of Speech—Pluses & Minuses
*	November 7	Agile, Resilient, Sustainable Ecosystem
*	October 20	Veterans Administration
*	October 6	Workflow Alignment
*	September 22	Man Machine Codependency
*	September 3	Empty
*	August 17	100 Years
*	August 12	Culture's Consequences
*	July 18	Institutional Imprint
*	July 2	Ground Stop Chaos
*	June 18	Price of Failure
*	June 3	What Management Wants to Hear
*	May 20	Culture of Fear
*	May 7	No Newbies!
*	April 16	The Tax Man Commeth
*	April 3	Cultural Sinistery
*	March 17	Sustainability?
*	March 3	Non- Linear
•		<u></u>

February 17
 Cyber T

*	February 4	Maturity Model
*	January 16	Strength of Ideas
*	January 2	Into the Breach
	<u>2013</u>	
*	December 16	Reflection
*	December 2	A Jury of Your Peers
*	November 18	Social Media Goes BC
*	November 4	$(Ax = b) > C^4$
*	October 16	Don't Nuke It!
*	October 2	Discipline
*	September 17	Strong vs. Weak?
*	September 3	Culture as Philosophy
*	August 16	Crossing the Cultural Transformation Chasm
*	August 3	The Guns of August
*	July 18	Dilemma
*	July 2	Sending the Message
*	June 17	Big Data: Ethics and Morals
*	June 3	Demons Among Us
*	May 16	Pocket Change
*	May 2	Repetita Placent
*	April 16	It Must Be Spring
*	April 2	A Fool's Errand
*	March 18	Tulips
*	March 4	Branching Consequences
*	February 18	Safety Board
*	February 4	Checking Doctors
*	January 17	Governing Europe
*	January 2	Renewal!
	<u>2012</u>	
*	December 17	A Perfect Match
*	December 5	Acculturation
*	November 19	What a Difference a Year Makes
*	November 5	From Desktop to Hardhat
*	October 19	Safety, Safety, Safety

*	October 4	IV&V
•••	October 4	IVQV
*	September 17	It's the Data, Stupid!
*	September 4	It's Complicated
*	August 16	Yadadamean
*	August 2	Flaps & Slats
*	July 18	Stop Work!
*	July 5	The Iceberg Principle
*	June 16	Virtue, Liberty, & Independence—At Risk?
*	June 2	The DC-10: A Cautionary Tale
*	May 16	Trust but Verify
*	May 2	Road Map
*	April 16	Centralized—Decentralized
*	April 2	Full Faith and Credit
*	March 16	Millennials Arrive
*	March 2	Inflection—Reflection
*	February 17	Sergeant Schultz 2.0
*	February 2	All Hands!

Other

From time to time, we have been featured in miscellaneous blogs or other online publications. These are featured here.

April 3, 2018. How Human Factors Limit Achieving Operational Excellence. https://consult2050.com/how-human-factors-limit-achieving-operational-excellence/

Podcasts

Beginning in 2018 we launched a Podcast Series about topical business issues of the day. This is an extension of our Blog Series.

You Tube

Subscribe to The Rapid Response Institute Channel.

https://www.youtube.com/channel/UCdzXiDX44Hn-Ue_n9d9WTFQ

Newsletters

Executive Briefing—Business Value from Technology

Publisher/Editor/Writer, -Monthly newsletter on current knowledge management issues, 2002–2005.

2004-05 editions compiled into the book published in 2011, <u>Essays on Business and</u> <u>Information Technology II: Maximizing Organizational Performance</u>. New York: Xlibris.

2005

*	December	Pending Fury
*	November	Kids are Smart—Adults Aren't
*	October	Evacuation!
*	September	Leadership—In the Face of Adversity
*	August	On the Ground
*	July	Operations, Operations, Operations
*	June	The Corporate Bar is Raised
*	Мау	Change Happens, or Does it?
*	April	Capturing Organizational Performance
*	March	18th Century Answers to 21st Century Problems
*	February	Eaten by Your Young
*	January	Futuristic Decision Making
	<u>2004</u>	
*	December	Security Integration
*	November	Governing Value
*	October	Flight of Fantasy
*	September	Reality Bites: Transparency Transforms Corporate Practices
*	August	Predators
*	July	Working Over IT
*	June	Managing Ambiguity
*	Мау	Process Uncertainty
*	April	Knowledge as an Ecology
*	March	Booming Exodus
*	February	Calculus of Value
*	lanuary	The Lesson of the Chessboard

✤ January The Lesson of the Chessboard

2002-03 editions compiled into the book published in 2005, <u>Essays on Business and</u> <u>Information Technology: Alignment Issues of the Early 21st Century</u>. New York: Xlibris.

	<u>2003</u>	
*	December	Those Guys Were Pretty Darn Smart
*	November	Selling the Dream
*	October	Death of the Big Bang Theory
*	September	Organizational Parkinson's http://www.scribd.com/doc/31572446/Organizational-Parkinson-s
*	August	Isn't IT Risky?
*	July	Mitigating IT Risk Through Portfolio Management
*	June	The Flight of IT
*	Мау	Enhancing Shareholder Value: Risk Management in the 21^{st} Century
*	April	Access to Capital
*	March	Operational Integrity Equals Operational Excellence
*	February	Security, Security
*	January	Too Much Information – Not Enough Satisfaction
	<u>2002</u>	
*	December	Disruptive Technologies – Out of the Box
*	November	Asleep at the Helm
*	October	Life is Like a Linear Program
*	September	Separate But Equal
*	August	Profitability in a Down Economy
*	July	Sleepless in the Board Room
*	June	Can IT Generate a Return on Capital?
*	Мау	Managing Your IT Portfolio
*	April	A Choice of Options
*	March	Lessons from the Front
*	February	Economic Theory Supports E-Business Model
*	January	Critical Issues Facing the Energy Traders

New Millennium News

Publisher/Editor/Writer, – Monthly newsletter on current knowledge management issues, 1998 –99. Compiled into a section (Bug Lore) of the book published in 2011, <u>Essays on Business and</u> <u>Information Technology II: Maximizing Organizational Performance</u>. New York: Xlibris.

<u>1999</u>

*	September		Continuing Discussion on Productivity
*	August		Moving Into the Knowledge Millennium
*	July		Economics of Networks
*	June 24		Keeping Your Options Open
*	June 1		It Ain't Over Til it's Over!
*	May 17		The Public Relations Opportunity of the Century – guest author, Alice Brink
*	May 3		Is There Life After Y2K?
*	April 15		Legal Implications of Y2K – guest author, Ed Carstarphen
*	April 1		It's Not the End of the World. But It's No Joke Either
*	March 15		Go Con-figure
*	March 1		Be Careful of What You Prepare For
*	February 15		The Games People Play
*	February 1		Y2K: Life or Death?
*	January 15		Corporate Correspondence Catch 22
*	January 4		The Rubber Meets the Road (Triage)
	<u>1</u>	<u>.998</u>	
*	December 15		Testing, Testing, and More Testing
*	December 1		Fixing Software Bugs – Reality vs. Hype
*	November 16		Your Supply Chain – A Different Perspective
*	November 2		Process Simulation – Additional Insight for Risk Mitigation
*	October 15		Wall Street Provides A Precursor to the Year 2000 Problem
*	October 1		Year 2000 Risk Mitigation for the Petroleum Industry

Contributions

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- □ Reviewer—Niven, Chris and Prouty, Kevin. (2017, July). <u>IDC TechBrief: Operations</u> <u>Management Systems</u>. IDC #US42811717.

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- □ *New Products*: Computer Simulation Tool. <u>Pipeline & Gas Journal</u>. March 1999.
- □ Gonzalez, Rene (1999, Jan/Feb.). 20 Minutes with MCI Systemhouse's Scott M. Shemwell: Y2K: Not Just An IT Problem. <u>World Refinery</u>, p. 112.
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- □ Year 2000—On-line, Real-time Systems—Houston, May 1998.
- □ Ghost Writer—C<u>ompeting on knowledge—Integration from oilfield to office</u>. Knowledge Management in the Oil & Gas Industry London, February 1997.
- Contributor—Integrated Solutions Handbook Halliburton Energy Services. Houston. 1996.
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- □ Hewlett Packard Internet Discussion Group—Denver, November 12, 1996.
- Panel Member representing Halliburton—Awareness, Integration, Momentum & Standards (AIMS) Petroleum Data Management Conference—Dallas, March 1996.
- Executive Breakfast: The Value of Information to the Petroleum Industry—Houston, October 6, 1994. <u>HyperMedia</u>.

- Contributor—<u>Alliances & Partnering Handbook: Solutions for the 90s and beyond</u>. Halliburton Energy Services. Houston. 1994.
- □ Head of Line of Business featured in Halliburton 1993 Annual Report.

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